

PROHIBITION OF SALES TO EEA RETAIL INVESTORS - The Notes are not intended to be offered, sold or otherwise made available to and, with effect from such date, should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("**EEA**"). For these purposes, a retail investor means a person who is one (or both) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU on markets in financial instruments, as amended or superseded ("**MiFID II**"); (ii) a customer within the meaning of Directive (EU) 2016/97 on insurance distribution, as amended (the "**Insurance Distribution Directive**"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II or (iii) not a qualified investor as defined in the Prospectus Regulation. Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended, the "**PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

PROHIBITION OF SALES TO UK RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and, with effect from such date, should not be offered, sold or otherwise made available to any retail investor in the United Kingdom ("**UK**"). For these purposes, a retail investor means a person who is one (or both) of: (i) a retail client, as defined in point (8) of Article 2 of Commission Delegated Regulation (EU) No 2017/565 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**EUWA**"); (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000, as amended (the "**FSMA**") and any rules or regulations made under the FSMA to implement the Insurance Distribution Directive, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA or (iii) not a qualified investor as defined in Article 2 of the Prospectus Regulation as it forms part of UK domestic law by virtue of the EUWA. Consequently, no key information document required by the PRIIPs Regulation as it forms part of domestic law by virtue of the EUWA (the "**UK PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

MiFID II product governance / Professional investors and eligible counterparties only target market – Solely for the purposes of the manufacturers' product approval process, the target market assessment in respect of the Notes, taking into account the five (5) categories referred to in item 19 of the Guidelines published by European Securities and Markets Authority ("**ESMA**") on 3 August 2023 has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU on markets in financial instruments, as amended ("**MiFID II**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

UK MiFIR product governance / Professional investors and ECPs only target market – Solely for the purposes of each manufacturers' product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook ("**COBS**"), and professional clients, as defined in Regulation (EU) No 600/2014 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**UK MiFIR**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the "**UK MiFIR Product Governance Rules**") is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

Final Terms dated 21 November 2023

ALD

**Issue of Euro 500,000,000 4.375 per cent. Senior Preferred Notes due 23 November 2026
under the €15,000,000,000 Euro Medium Term Note Programme**

of ALD

Legal entity identifier (LEI): 969500E7V019H9NP7427

SERIES N°: 23

TRANCHE N°: 1

SOCIÉTÉ GÉNÉRALE CORPORATE & INVESTMENT BANKING

as Global Coordinator and Joint Lead Manager

CITIGROUP

DANSKE BANK

MIZUHO

SANTANDER

as Joint Lead Managers

PART A – CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the Conditions set forth in the Base Prospectus dated 12 June 2023 which received approval n. 23-214 from the *Autorité des marchés financiers* ("AMF") on 12 June 2023 as supplemented by the supplement to the Base Prospectus dated 22 September 2023 which received approval no. 23-407 from the AMF on 22 September 2023 and the supplement to the Base Prospectus dated 10 November 2023 which received approval no. 23-469 from the AMF on 10 November 2023, which together constitute a base prospectus for the purposes of Regulation (EU) 2017/1129, as amended (the "**Prospectus Regulation**").

This document constitutes the Final Terms of the Notes described herein for the purposes of Article 8 of the Prospectus Regulation and must be read in conjunction with such Base Prospectus as so supplemented in order to obtain all relevant information.

For so long as any Notes are outstanding, copies of the Base Prospectus and the supplements to the Base Prospectus are available for viewing free of charge on the website of the AMF (www.amf-france.org), on the website of the Issuer (www.aldautomotive.com) and for inspection and obtainable, upon request and free of charge, during usual business hours on any weekday from the head office of the Issuer and the specified offices of the Paying Agents.

1	Issuer:	ALD
2	(i) Series Number:	23
	(ii) Tranche Number:	1
	(iii) Date on which the Notes become fungible:	Not Applicable
3	Specified Currency or Currencies:	Euro ("EUR")
4	Aggregate Nominal Amount of Notes admitted to trading:	
	(i) Series:	EUR 500,000,000
	(ii) Tranche:	EUR 500,000,000
5	Issue Price:	99.992 per cent. of the Aggregate Nominal Amount of the Tranche
6	Specified Denomination(s):	EUR 100,000
7	(i) Issue Date:	23 November 2023
	(ii) Interest Commencement Date:	Issue Date
8	Maturity Date:	23 November 2026
9	Interest Basis/Rate of Interest:	4.375 per cent. Fixed Rate <i>(further particulars specified below)</i>
10	Redemption/Payment Basis:	Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at 100 per cent. of their nominal amount. <i>(further particulars specified below)</i>
11	Change of Interest Basis:	Not Applicable

12	Put/Call Options:	Make-Whole Redemption Option Clean-up Call Option <i>(further particulars specified below)</i>
13	(i) Status of the Notes:	Senior preferred notes pursuant to Article L. 613-30-3-I-3° of the French <i>Code monétaire et financier</i>
	(ii) Dates of corporate authorisations for the issuance of Notes obtained:	Authorisation of the Board of Directors of the Issuer dated 7 February 2023 and decision of Tim Albertsen as Chief Executive Officer (<i>Directeur Général</i>) of the Issuer dated 20 November 2023

PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

14	Fixed Rate Note Provisions	Applicable
	(i) Rate of Interest:	4.375 per cent. per annum payable in arrear on each Interest Payment Date
	(ii) Interest Payment Date(s):	23 November in each year commencing on 23 November 2024 up to and including the Maturity Date
	(iii) Fixed Coupon Amount(s):	EUR 4,375 per Specified Denomination
	(iv) Broken Amount(s):	Not Applicable
	(v) Day Count Fraction (Condition 5(a)):	Actual/Actual - ICMA
	(vi) Determination Date(s) (Condition 5(a)):	23 November in each year
15	Floating Rate Provisions	Not Applicable

PROVISIONS RELATING TO REDEMPTION

16	Redemption at the Option of the Issuer	Not Applicable
17	Make-Whole Call Option (Condition 6(b))	Applicable
	(i) Notice period:	Not Applicable
	(ii) Reference Security:	DBR 0.00% per cent. Bund due October 2026 (ISIN: DE0001141844)
	(iii) Reference Dealers:	As per Conditions
	(iv) Reference Screen Rate:	Not Applicable
	(v) Similar Security:	Not Applicable
	(vi) Party, if any, responsible for calculating the principal and/or interest due (if not the Calculation Agent):	Not Applicable
	(vii) Make-Whole Redemption Margin:	+0.25 per cent.

18	Clean-Up Call Option	Applicable
	(i) Clean-up Percentage:	75 per cent.
	(ii) Notice period:	Not Applicable
	(iii) Optional Redemption Amount(s) and method, if any, of calculation of such amount(s):	EUR 100,000 per Note of EUR 100,000 Specified Denomination
19	Put Option	Not Applicable
20	Residual Maturity Call Option	Not Applicable
21	Redemption at the Option of the Noteholders	Not Applicable
22	Final Redemption Amount:	At par
23	Early Redemption Amount	EUR 100,000 per Note of EUR 100,000 Specified Denomination

GENERAL PROVISIONS APPLICABLE TO THE NOTES

24	Form of Notes:	Dematerialised Notes
	(i) Form of Dematerialised Notes:	Bearer dematerialised form (<i>au porteur</i>)
	(ii) Registration Agent:	Not Applicable
	(iii) Temporary Global Certificate:	Not Applicable
	(iv) Applicable TEFRA exemption (or successor exemption as contemplated by Notice 2012-20):	Not Applicable
25	Financial Centre(s):	Not Applicable
26	Talons for future Coupons to be attached to Definitive Notes (and dates on which such Talons mature):	Not Applicable
27	Redenomination, renominisation and reconventioning provisions:	Not Applicable
28	Consolidation provisions:	Not Applicable
29	Masse:	No Masse shall apply

RESPONSIBILITY

The Issuer accepts responsibility for the information contained in these Final Terms.

Signed on behalf of the Issuer

By: Didier Harnois, as Group Treasurer (*Trésorier*)

Duly authorised

PART B – OTHER INFORMATION

1 LISTING

- | | |
|---|--|
| (i) Listing: | Euronext Paris |
| (ii) Admission to trading | Application is expected to be made by the Issuer (or on its behalf) for the Notes to be admitted to trading on Euronext Paris with effect from the Issue Date. |
| (iii) Estimate of total expenses related to admission to trading: | EUR 3,800 |

2 RATINGS AND EURO EQUIVALENT

- | | |
|----------|---|
| Ratings: | The Notes to be issued are expected to be rated:
S&P: A-
Fitch: A-
Moody's: A1 |
|----------|---|

According to S&P's definitions, an obligation rated 'A-' exhibits strong capacity to meet financial commitments. However, adverse economic conditions or changing circumstances are more likely to weaken the obligor's capacity to meet its financial commitments on the obligation.

According to Fitch's definitions, an obligation rated 'A-' denotes expectations of low default risk. The capacity for payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to adverse business or economic conditions than is the case for higher ratings.

According to Moody's's definitions, an obligation rated 'A1' is considered upper-medium grade and is subject to low credit risk. Each of S&P, Moody's and Fitch is established in the European Union, registered under Regulation (EC) No 1060/2009, as amended (the "CRA Regulation") and included in the list of registered credit rating agencies published by the European Securities and Markets Authority on its website (www.esma.europa.eu) in accordance with CRA Regulation.

3 INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

Save for any fees payable to the Managers, so far as the Issuer is aware, no person involved in the offer of the Notes has an interest material to the offer.

4 REASONS FOR THE OFFER AND ESTIMATED NET PROCEEDS

- | | |
|------------------------------|---|
| (i) Reasons for the offer: | The net proceeds from each issue of Notes will be applied by the Issuer for its general corporate purposes. |
| (ii) Estimated net proceeds: | EUR 498,960,000 |

5 FIXED RATE NOTES ONLY -YIELD

Indication of yield: 4.378 per cent. *per annum*
The yield is calculated at the Issue Date on the basis of the Issue Price. It is not an indication of future yield.

6 OPERATIONAL INFORMATION

- (i) ISIN: FR001400M8T2
- (ii) Common Code: 72506337
- (iii) Any clearing system(s) other than Euroclear France, Euroclear Bank SA/NV and Clearstream Banking S.A. and the relevant identification number(s): Not Applicable
- (iv) Delivery: Delivery against payment
- (v) Names and addresses of initial Paying Agent(s): Société Générale
32, rue du Champ de Tir
CS 30812
44308 Nantes Cedex 03
France
- (vi) Names and addresses of additional Paying Agent(s) (if any): Not Applicable
- (vii) Name and address of the entities which have a firm commitment to act as intermediaries in secondary trading, providing liquidity through bid and offer rates and description of the main terms of their commitment. Not Applicable

7 DISTRIBUTION

- (i) Method of distribution: Syndicated
- (ii) If syndicated:
- (A) Names of Managers: **Global Coordinator and Joint Lead Manager**
Société Générale
Joint Lead Managers
Banco Santander S.A.
Citigroup Global Markets Europe AG
Danske Bank A/S
Mizuho Securities Europe GmbH
- (B) Stabilising Manager(s) if any: Société Générale
- (iii) If non-syndicated, name and address of Dealer: Not Applicable

- (iv) US Selling Restrictions (Categories of potential investors to which the Notes are offered): Reg. S Compliance Category 2 applies to the Notes; TEFRA not applicable (*See paragraph 12 of General Information in the Base Prospectus*)
- (v) Prohibition of Sales to EEA Retail Investors / Prohibition of Sales to UK Retail Investors: Applicable